

1 Paul T. Cullen, Esq. (SBN 193575)  
2 paul@cullenlegal.com  
3 THE CULLEN LAW FIRM, APC  
4 19360 Rinaldi Street, Box 647  
Porter Ranch, CA 91326  
Tel: (818) 360-2529  
Fax: (866) 794-5741

5 Attorneys for Plaintiffs  
6 DAVID BACKHAUS, ANDREA MERINO LOPEZ  
7 and LUSINE NALBANDIAN, individually on behalf  
of themselves, and all others similarly situated, and the  
general public

8 **SUPERIOR COURT OF THE STATE OF CALIFORNIA**  
9 **FOR THE COUNTY OF LOS ANGELES**

10  
11 DAVID BACKHAUS, ANDREA MERINO  
12 LOPEZ, LUSINE NALBANDIAN,  
13 TALEENA PELAYO, NARCISO CHAN  
14 SOSA and ANTONIO LEIRIA individuals,  
on behalf of themselves, all others similarly  
situated, and the general public,

15 Plaintiffs,

16 vs.

17 THE LANGHAM HUNTINGTON HOTEL  
18 AND SPA, a business entity of unknown  
19 form; LANGHAM HOTELS PACIFIC  
20 CORPORATION, a Delaware corporation;  
21 PACIFIC LANGHAM SERVICES  
22 CORPORATION, a Delaware corporation;  
23 GREAT EAGLE HOLDINGS, a California  
24 corporation and DOES 1 to 10, inclusive,

25 Defendants.

Case No.: 19STCV24251  
[Consolidated with Case Nos. 19STCV31136  
and 20STCV36405]

Assigned for all purposes to the  
Hon. David S. Cunningham, Dept. SSC-11

**CLASS ACTION**

**DECLARATION OF PAUL T. CULLEN  
IN SUPPORT OF MOTION FOR  
PRELIMINARY APPROVAL OF CLASS  
AND REPRESENTATIVE ACTION  
SETTLEMENT**

Preliminary Approval Hearing

Date: April 20, 2023  
Time: 10:00 a.m.  
Dept: SSC-11

Complaint Filed: July 12, 2019  
Trial Date: TBD

1 **DECLARATION OF PAUL T. CULLEN**

2 I, Paul T. Cullen, declare as follows:

3 1. I am an attorney licensed to practice law before all courts of the State of California.  
4 I have personal knowledge of the facts herein and, if called as a witness, I could and would  
5 competently testify to them.

6 2. I am a shareholder at the law firm of The Cullen Law, APC (“Cullen Law Firm”),  
7 counsel of record for Plaintiff David Backhaus, Andrea Merino Lopez, and Lusine Nalbandian”).

8 3. This lawsuit was consolidated with two other wage-and-hour class actions filed  
9 against Defendant: *Pelayo v. Langham Hotels Pacific Corporation* (Los Angeles Superior Court,  
10 Case No. 19STCV31136) and *Sosa v. Langham Hotels Pacific Corporation, et al.*, LASC Case No.  
11 20STCV36405. Donald Potter, Law Office of Donald Potter represents Plaintiff Taleena Pelayo  
12 and Anthony J. Orshansky of CounselOne PC represents the two named Plaintiffs in the *Sosa* class  
13 action: Plaintiff Narcisco Chan Sosa, and Antonio Leira.

14 4. I have been appointed lead counsel in this consolidated putative class and  
15 representative lawsuit (“Action”) brought together by Plaintiffs David Backhaus, Andrea Merino  
16 Lopez, Lusine Nalbandian, Taleena Pelayo, Narcisco Chan Sosa, and Antonio Leira (“Plaintiffs”)  
17 against Defendant Langham Hotels Pacific Corporation (“Defendant” or “Langham”); Plaintiff and  
18 Defendant are collectively referred herein as the “Parties”).

19 5. Cullen Law Firm, CounselOne, PC., and the Law Office of Donald Potter is referred  
20 to herein as “Class Counsel.”

21 6. I submit this declaration in support of Plaintiffs’ Motion for Preliminary Approval  
22 of Class and Representative Action Settlement, filed concurrently herewith. Plaintiffs seek approval  
23 of a settlement that resolves the claims of Plaintiffs and a putative class defined as,

24 **Class** – All current and former hourly-paid or non-exempt employees who have  
25 worked for Langham in the State of California at any time during the Class Period.<sup>1</sup>

26 \_\_\_\_\_  
27 <sup>1</sup> The “Class” is defined in paragraph 1.5 of the “Class Action and PAGA Settlement Agreement”  
28 (the “Settlement Agreement”) which is attached as Exhibit 1 to this declaration. The “Class Period”  
means the period from July 12, 2015 through April 16, 2023. (Ibid., ¶ 1.12.) “Class Member” means  
all Class Members who do not opt out of this settlement. (Ibid., ¶¶ 1.9, 1.30, 1.36.)

1 **SUMMARY OF SETTLEMENT**

2 7. This Declaration is offered in support of Plaintiffs’ motion for preliminary approval  
3 of the “Class Action and PAGA Settlement Agreement” (“Settlement Agreement”) which was  
4 negotiated and entered into at arm’s length by the Parties herein. A true and correct copy of the fully  
5 executed Settlement Agreement signed by the Parties is attached hereto as **EXHIBIT 1**.

6 8. The Settlement Agreement is a lightly modified version of the Los Angeles County  
7 Superior Court model class action settlement agreement form. A redline version of the Settlement  
8 Agreement showing the modifications to the model LASC form is attached hereto as **EXHIBIT 2**.

9 9. Under the terms of the Settlement Agreement, Defendant agreed to pay a *non-*  
10 *reversionary* maximum amount of **\$1,950,000** into a common fund to settle the specific wage and  
11 hour claims of the Participating Class Members and Aggrieved Employees; this amount is called  
12 the “Gross Settlement Amount.”

13 10. This Gross Settlement Amount<sup>2</sup> shall be inclusive of all settlement payments to  
14 Participating Class Members<sup>3</sup>, the Enhancement Payment to the Class Representative, the  
15 Administration Costs to the Settlement Administrator, the Attorneys’ Fees and Costs to Class  
16 Counsel, and the Private Attorneys General Act (“PAGA”) Payment, including payment to Class  
17 members who are Aggrieved Employees and to the California Labor and Workforce Development  
18 Agency (“LWDA”) for civil penalties pursuant to statute.

19 11. The amount available for distribution to Participating Class Members is determined  
20 by deducting the following from the Gross Settlement Amount:

- 21 • Up to \$682,500 – which is 35% of the Gross Settlement Amount<sup>4</sup> – and up to \$40,000 in  
22 litigation costs to Class Counsel<sup>5</sup> (the “Attorneys’ Fees and Costs”);

23  
24  
25  
26 <sup>2</sup> Settlement Agreement, ¶ 1.22 (“Gross Settlement Amount”).  
27 <sup>3</sup> A “Participating Class Member is “a Class Member who does not submit a valid and timely  
28 Request for Exclusion from the Settlement.” (Settlement Agreement ¶ 1.36.)  
<sup>4</sup> Settlement Agreement ¶ 1.19 (“Fee Award”).  
<sup>5</sup> Settlement Agreement ¶ 1.7 (“Class Counsel Litigation Expenses Payment”).

- 1 • Up to \$60,000 (\$10,000 to each Class Representative) to the Class Representatives as an
- 2 Enhancement Payment – as a service award and in exchange for a general release of
- 3 claims<sup>6</sup>;
- 4 • Up to \$150,000 allocated as a PAGA Payment<sup>7</sup> – of which 75% of the PAGA Payment is
- 5 allocated for payment to the LWDA for civil penalties pursuant to statute and 25% of the
- 6 PAGA Payment is to be distributed to “Aggrieved Employees”<sup>8</sup>; and
- 7 • Up to \$30,000 to the Settlement Administrator for Administration Costs to notify Class
- 8 Members and administer the settlement.<sup>9</sup>

9 The amount remaining after the foregoing deductions, approximately \$987,500, is called the “Net  
 10 Settlement Amount.”<sup>10</sup> The entire Net Settlement Amount shall be paid out to Participating Class  
 11 Members (those who do not affirmatively Opt-Out of the settlement)<sup>11</sup>. Participating Class Members  
 12 shall automatically receive payments without the need to submit a claim form, and the Aggrieved  
 13 Employees shall receive PAGA payments irrespective of whether or not they opt-out.<sup>12</sup> Moreover,  
 14 and in addition to the gross settlement amount, Defendant will separately pay its share of payroll  
 15 taxes.<sup>13</sup>

16 12. The Net Settlement Amount will be the amount that is available for distribution to  
 17 Participating Class Members on a *pro rata* basis, based on workweeks during the Class Period.<sup>14</sup>

19 <sup>6</sup> Settlement Agreement, ¶ 1.14. (“Class Representative Service Payment”).

20 <sup>7</sup> “PAGA Penalties” (Settlement Agreement ¶ 1.35.)

21 <sup>8</sup> “Aggrieved Employees” means all current and former hourly paid or non-exempt employees who  
 22 worked for the Langham in the State of California during the PAGA Period. (Settlement Agreement,  
 23 ¶ 1.4.) The PAGA Period is defined as the period from September 3, 2018 through April 16, 2023.  
 24 (Settlement Agreement ¶ 1.32.)

25 <sup>9</sup> “Administration Expenses Payment (Settlement Agreement ¶ 1.3.)

26 <sup>10</sup> “Net Settlement Amount” (Settlement Agreement, ¶ 1.29.)

27 <sup>11</sup> “Participating Class Member” means a Class Member who does not submit a valid and timely  
 28 Request for Exclusion.” (Settlement Agreement, ¶ 1.36.)

<sup>12</sup> Settlement Agreement ¶¶ 1.23 (“Individual Class Payment”), 1.24 (“Individual PAGA  
 Payment”), 3.d, 3(d)(1) & 3(d)(2) (explaining payments to “Each Participating Class Member”)  
 and 3(e), 3(e)(1) & 3(e)(2)(explaining payments to Aggrieved Employees).

<sup>13</sup> Settlement Agreement, ¶¶ 1.22 (“Gross Settlement Amount” – “The Gross Settlement Amount  
 is the gross sum not to exceed One Million Nine Hundred Fifty Thousand Dollars (\$1,950,000),  
 plus the Langham’s share of any applicable payroll taxes on the wage portions of the Individual  
 Class Payments”)

<sup>14</sup> Settlement Agreement ¶¶ 1.29 (“Net Settlement Amount”) and 1.23 (“Individual Class  
 Payment”).

1 Each Individual Class Payment shall be calculated as follows: The Net Settlement Amount shall be:  
2 (a) divided the Net Settlement Amount by the total number of Workweeks<sup>15</sup> worked by all  
3 Participating Class Members during the Class Period, and (b) multiplying the result by the total  
4 Workweeks worked by each Participating Class Member during the Class Period.<sup>16</sup>

5 13. In addition, each Class Member (regardless of whether they opt-out of the Class or  
6 not) who is an “Aggrieved Employee” will receive a proportional share of the 25% of the PAGA  
7 Payment based on his or her pay periods during the PAGA Period.<sup>17</sup> Specifically, 25% of the PAGA  
8 Payment (or \$37,500) shall be divided by the total of all pay periods worked by Aggrieved  
9 Employees during the PAGA Period in order to establish the value of each pay period.<sup>18</sup>

10 14. After reduction for the employee’s share of taxes on the wage portion, the net  
11 payment to each Participating Class Member/Aggrieved Employee will be the sum of his or  
12 Individual Class Payment plus, if applicable, the Individual PAGA Payment (“the “Individual  
13 Settlement Share”). As a result of the distribution formulas, the consideration paid to each  
14 Participating Class Member/Aggrieved Employee is tailored to the impact of Defendant’s alleged  
15 violations as well as to the claims he or she is releasing.

16 15. At mediation in January 2023, and based on voluminous employment records, the  
17 Parties agreed there were 1,328 current and former employees within the putative class. (Cullen  
18 Decl., ¶ 15.) Plaintiffs’ counsel is using a higher estimated class number of 1,375 to account,  
19 *potentially*, for subsequent hires that may have occurred and the possibility that additional class  
20 members will be identified when Defendant pulls the data for the Class Notice. If all of the  
21 approximately 1375 Class Members participate in the settlement, then the average Individual  
22 Settlement Share would be an estimated **\$718.18** per Class Member. Of course, any Class Member  
23 who prefers to preserve his or her right to pursue relief or seek an alternative recovery may opt out.

24  
25  
26 <sup>15</sup> “‘Workweek’ means any week during which a Class Member worked for the Langham for at least one day during the Class Period.” (Settlement Agreement ¶ 1.46.)

27 <sup>16</sup> Settlement Agreement ¶ 3.d explains the payment formula to each Participating Class Member.

28 <sup>17</sup> Settlement Agreement ¶¶ 1.4 (defining “Aggrieved Employee”), 1.24 (defining the “Individual PAGA Payment”), 1.31 (defining “PAGA Pay Period”) and 1.32 (defining the “PAGA Period”).

<sup>18</sup> Settlement Agreement ¶ 1.35 (“PAGA Penalties” setting forth the amount available).

1           16.     As part of the settlement, Plaintiffs will apply for an enhancement payment at the  
2 time of seeking final approval in the amount of \$60,000 (\$10,000 to each of the 6 named Plaintiffs)  
3 for services to the Settlement Class and a general release of all claims against Defendant.<sup>19</sup>

4           17.     Plaintiffs' requested enhancement payment is intended to recognize the significant  
5 benefits conferred upon the Settlement Class and be proportional to the time and effort that Plaintiffs  
6 expended on behalf of the Class including, providing factual information and documents to Class  
7 Counsel, discussing the claims and theories at issue in the case with Class Counsel, identifying  
8 potential witnesses and reviewing documents, reviewing the Settlement Agreement, as well as the  
9 significant risks Plaintiffs each undertook by agreeing to serve as a named plaintiff, and the fact that  
10 Plaintiffs each agreed to a general release of all claims subject to a waiver of Civil Code § 1542.<sup>20</sup>

11           18.     Class Counsel will apply for an attorneys' fees award of 35% of the Gross Settlement  
12 Amount plus reimbursement of up to \$40,000 in litigation costs.<sup>21</sup> Plaintiffs submit that the  
13 requested fee is fair compensation for undertaking complex, risky, expensive, and time-consuming  
14 litigation on a purely contingent fee basis. Class Counsel incurred substantial attorneys' fees  
15 conducting pre-filing investigation, analyzing Plaintiff's claims, conducting legal research and  
16 analysis, opposing a demurrer and motion to strike in the *Backhaus* class action before  
17 consolidation, conducting discovery, meeting and conferring with defense counsel, interviewing  
18 putative class members, analyzing documents produced by Defendant, including corporate policies  
19 and employee time and payroll records, consulting with an expert, building damages models,  
20 preparing for and attending mediation, routine case updates and consultations with the clients, and  
21 negotiating and preparing the Memorandum of Understanding regarding the settlement, negotiating  
22 and preparing long-form Settlement Agreement and the Class and Representative Action Settlement  
23 Notice, and this motion for preliminary approval and supporting documents.

24  
25  
26 <sup>19</sup> Settlement Agreement ¶¶ 1.14 (“Class Representative Service Payment”), 3.2(a) (describing  
payments to Plaintiffs including Class Representative Service Payment”) and 5.1 & 5.1(a)  
(describing named Plaintiffs’ full and general release of claims.)

27 <sup>20</sup> Ibid.

28 <sup>21</sup> Settlement Agreement ¶¶ 1.19 (“Fee Award) and 1.7 (“Class Counsel Litigation Expenses  
Payment”).



1 how overtime compensation is calculated for commissioned employees. (*Id.* at p. 797.) Nonetheless,  
2 the court granted final approval.

3 23. The Court of Appeal reversed the trial court’s grant of final approval. (*Clark, supra,*  
4 175 Cal.App.4th at p. 798.) It did so because the trial court “made no independent assessment of the  
5 strength of the plaintiffs’ case, simply accepting class counsel’s assessment of value, including his  
6 assertion that the overtime claim ...[had] ‘absolutely no’ value.” (*Id.* at p. 802.) Because the trial  
7 court never independently evaluated the legal strength of the overtime claim, it could not have had  
8 any way of assessing whether the settlement amount was adequate. (*Id.* at p. 803.)

9 24. In *Kullar*, plaintiff initially filed his lawsuit solely to recover work-related expenses  
10 for which defendant had failed to reimburse him and others similarly situated. (*Kullar, supra,* 168  
11 Cal.App.4th at p. 121.) Plaintiff propounded written discovery to defendant relating to expense  
12 reimbursement. (*Id.* at p. 122.) Subsequently, plaintiff got wind that defendant’s practices may have  
13 violated additional wage-and-hour laws, particularly failure to provide meal periods, with regard to  
14 a subclass of employees. (*Id.* at p. 121.) Plaintiff did not propound any discovery related to the new  
15 claims. (*Id.* at p. 122.) Indeed, “[t]he only documents exchanged relating to the meal period claims  
16 appear to be a two-page handwritten record of Kullar’s personal meal period breaks and an employee  
17 orientation brochure stating company policies and procedures which include the statement, ‘Rest  
18 breaks and meal periods are scheduled based on business levels, hours worked and applicable state  
19 laws.’” (*Id.* at p. 122 n. 1.)

20 25. The *Kullar* parties then settled at mediation. (*Kullar, supra,* 168 Cal.App.4th at p.  
21 122.) Neither the parties’ stipulation of settlement nor any other materials presented to the court at  
22 preliminary approval discussed the materials reviewed, the conclusions drawn from them in  
23 assessing damages and negotiating the settlement amount, or the problematic legal positions that  
24 had been considered and analyzed. (*Id.* at pp. 122 n. 2, 126.) Putative class members objected to the  
25 settlement. The objectors averred that plaintiff “failed to conduct reasonable discovery or pre-  
26 settlement investigation to determine facts necessary to ascertain the extent of class loss...including  
27 facts regarding the extent and rate of Labor Code violations by defendant, the likely or probable  
28 range of damages sustained by...class members arising from Labor Code violations by defendant,



1 or the existence and nature of records maintained by defendant regarding claimed Labor Code  
2 violation.” (*Id.* at p. 125 n. 7 [quoting objection].) Further:

3 [T]he objectors argued . . . [that] absolutely no discovery was conducted with respect  
4 to the claim that class members were not provided meal periods to which they were  
5 entitled. No declarations were filed in support of the settlement indicating the nature  
6 of the investigation that had been conducted to determine the number of employees  
7 that had allegedly been denied meal breaks, the frequency with which the denials had  
8 occurred, or the circumstances surrounding those denials, and no analysis was  
9 provided of the factual or legal issues that required resolution to determine the extent  
of any one-hour-pay penalties to which class members may have been entitled. No  
time records were produced in discovery nor was the court presented any estimated  
quantification of the number of one-hour-pay penalties that might be due or any  
explanation of the factors that were considered in discounting the potential recovery  
for purposes of settlement.

10 (*Id.* at pp. 128-129.)

11 26. The *Kullar* court agreed with the objectors that plaintiff did not make an adequate  
12 showing to enable the court to intelligently assess the settlement. “There was nothing before the  
13 court to establish the sufficiency of class counsel’s investigation other than their assurance that they  
14 had seen what they needed to see. The record fails to establish in any meaningful way what  
15 investigation counsel conducted or what information they reviewed on which they based their  
16 assessment of the strength of the class members’ claims, much less does the record contain  
17 information sufficient for the court to intelligently evaluate the adequacy of the settlement.” (*Kullar*,  
18 *supra*, 168 Cal.App.4th at p. 129.) The *Kullar* court required that plaintiff provide the trial court  
19 with sufficient information about the nature and magnitude of the claims being settled and the  
20 impediments to recovery to enable it to make an independent assessment of the reasonableness of  
21 the settlement. (*Id.* at p. 133.)

22 27. As the foregoing discussion shows, the *Clark* and *Kullar* courts principally wanted  
23 to ensure that trial courts, when deciding whether a class-action settlement is fair, adequate, and  
24 reasonable, would independently evaluate the settlement amount in light of the strength of the  
25 plaintiff’s case, and that plaintiff should provide the court the information necessary to make that  
26 evaluation. The *Clark* and *Kullar* courts cite the recognized factors set forth in cases like *Dunk v.*  
27 *Ford Motors Co.* (1996) 48 Cal.App.4th 1794, 1801, that trial courts should examine during the  
28 approval process, including (1) the extent of discovery completed and the stage of the proceedings;

1 (2) the strength of plaintiff’s case in light of the settlement amount; (3) the risk, expense, complexity,  
2 and likely duration of further litigation, as well as the risk of maintaining class-action status through  
3 trial; (4) the experience and views of counsel; and (5) the reaction of class members to the proposed  
4 settlement. (*Id.* at p. 1799.)

5 28. Having discussed the governing law on class action settlements, I will now discuss  
6 the above-listed factors.

7 **THE EXTENT OF INVESTIGATION AND STAGE OF PROCEEDINGS**

8 29. Prior to initiating the lawsuit, the Cullen Law Firm, A.P.C.—counsel for Plaintiffs  
9 David Backhaus, Andre Merino Lopez and Lusine Nalbandian—independently and thoroughly  
10 investigated the claims and considered the facts and circumstances underlying the pertinent issues  
11 and applicable law. This required thorough discussions and interviews with Plaintiffs David  
12 Backhaus, Andrea Merino Lopez and Lusine Nalbandian and other Class Members as well as  
13 research into the various legal issues involved in the case. After conducting their initial investigation,  
14 Class Counsel determined that the claims were well suited for class action adjudication owing to  
15 what appeared to be a common course of conduct affecting a similarly situated group of employees.

16 30. On July 12, 2019, the present class action (the “Backhaus class action” or “Backhaus  
17 lawsuit”) was filed by Plaintiffs David Backhaus, Andrea Merino Lopez and Lusine Nalbandian  
18 asserting various wage and hour claims against Defendant. The original Backhaus complaint alleged  
19 claims for: (1) unpaid minimum and overtime wages; (2) reporting time pay; (3) meal period  
20 violations; (4) rest period violations; (5) wage statement penalties; (6) waiting time penalties; (7)  
21 declaratory relief; and (8) unfair business practices.

22 31. On September 3, 2019, Donald Potter, Law Office Of Donald Potter, Plaintiff Taleena  
23 Pelayo (“Pelayo”) provided pre-filing written notice to the LWDA and by certified mail to Defendant  
24 of various wage-and-hour violations and the allegations supporting those claims in accord with the  
25 PAGA, California Labor Code § 2698, *et seq.*

26 32. On September 4, 2019, Donald Potter, Law Office Of Donald Potter Plaintiff Pelayo  
27 filed her class action, *Pelayo v. Langham Hotels Pacific Corporation* (Los Angeles Superior Court,  
28 Case No. 19STCV31136) (the “*Pelayo* class action”) asserting the following claims against

1 Defendant: Failure to Provide Paid Rest Periods in Violation of Cal. Lab. Code §§ 226.2 & 226.7;  
2 Failure to Pay All Wages Due in Violation of Cal. Labor Code §§ 201(a), 202(a), 204, 510, 515,  
3 1194, 1198; Failure to Provide Accurate Itemized Statements in Violation of Cal. Labor Code §§  
4 226(a)-(g) and 226.2; Waiting Time Penalties (Cal. Lab. Code §§ 201-203); Unfair Competition in  
5 Violation of Cal. Business & Professions Code 17200, et seq; and Violation of Cal. Labor Code §  
6 558. The Complaint alleges, in part, that Defendant failed to properly calculate the regular rate for  
7 employees inclusive of all non-discretionary pay (e.g., bonus, etc.).

8 33. On December 11, 2019, Pelayo filed a First Amended Complaint adding a PAGA  
9 claim.

10 34. On July 30, 2020, CounselOne, PC and Plaintiffs Narcisco Chan Sosa and Antonio  
11 Leiria provided pre-filing written notice to the LWDA and by certified mail to Defendant of various  
12 wage-and-hour violations and the allegations supporting those claims in accord with the PAGA,  
13 California Labor Code § 2698, et seq.

14 35. On September 23, 2020, CounselOne, PC and Plaintiffs Narcisco Chan Sosa and  
15 Antonio Leiria filed their class action *Sosa, et al. v. Langham Hotels Pacific Corporation, et al.*,  
16 LASC Case No. 20STCV36405 (the “*Sosa* class action”) asserting the following claims against  
17 Defendant for: Failure to Pay Minimum Wages; Failure to Pay All Overtime Wages; Meal Period  
18 Liability under Labor Code § 226.7; Rest Break Liability under Labor Code § 226.7; Failure to  
19 Provide Reporting-Time Pay; 1174(d); Failure to Provide Reporting-Time Pay; Failure to Provide  
20 Accurate Itemized Employee Wage Statements; “Failure to Pay All Wages Owed Timely and upon  
21 Separation of Employment “; Violation of Labor Code § 1174(d); Violation of Business &  
22 Professions Code §§ 17200, et seq.; and “Penalties Pursuant to Labor Code § 2699.”

23 36. On March 15, 2021, the *Pelayo* and *Sosa* class actions were consolidated into the  
24 *Backhaus* class action and a consolidated complaint was filed that includes the class claims and  
25 allegations of all three lawsuits along with PAGA representative action claims.<sup>22</sup>

26  
27  
28 <sup>22</sup> The claims within the operative consolidated complaint are set forth in paragraph 2.2 of the Settlement Agreement.

1           37.     On April 7, 2021, Defendant filed its Answer to the consolidated complaint pleading  
2 general denial of wrongdoing and asserting sixteen affirmative defenses.

3           38.     Plaintiffs’ lawsuit thus seeks to recover unpaid wages and overtime, premiums for  
4 improper meal period and rest breaks violations, reporting time pay, penalties for improper wage  
5 statements, waiting time penalties, civil penalties pursuant to the PAGA, injunctive and other  
6 equitable relief, prejudgment interest, and attorneys’ fees and costs.

7           39.     Defendant denies Plaintiffs’ allegations of wrongdoing. Defendant does not believe  
8 that any liability to Plaintiffs or other Class Members exists, or that Plaintiffs or Class Members are  
9 entitled to any recovery.<sup>23</sup>

10          40.     On May 24, 2017—and approximately 2 years before the *Backhaus* class action was  
11 filed—Defendant received court approval of a \$650,000 class settlement and release of claims in a  
12 wage-and-hour class action entitled, *Vega v. Langham Hotels Pacific Corporation* (the “*Vega* class  
13 action”).<sup>24</sup>

14          41.     The *Vega* class action included similar claims to the *Backhaus* class action (e.g.,  
15 unpaid overtime, meal and rest period violations, waiting-time penalties, etc.).<sup>25</sup> Per the Final  
16 Approval Order, the *Vega* settlement class included 345 current and former employees of the  
17 Langham Huntington and the class period was more than a 5-year period from February 13, 2011  
18 through August 18, 2016.

19          42.     Here, the Parties engaged in formal discovery and extensive informal exchange of  
20 data and information—which included propounding written discovery, noticing PMK depositions,  
21 exchanging information and documents, and reviewing and analyzing extensive data made available  
22 by Defendant—which enabled the Parties to thoroughly evaluate each of the Plaintiffs’ claims, the  
23

24 \_\_\_\_\_  
25 <sup>23</sup> Settlement Agreement ¶ 12.1 (“No Admission of Liability”).

26 <sup>24</sup> The class settlement in *Vega v. Langham Hotels Pacific Corporation*, Los Angeles Superior  
27 Court Case No. BC572323 received final approval on May 24, 2017. A true and correct copy of  
28 the final approval is attached to this Declaration as **EXHIBIT 3**.

<sup>25</sup> The *Vega* class action included claims for failure to pay overtime, failure to pay premium wages  
for missed meal and rest periods, failure to furnish accurate itemized wage statements, unfair  
business practices, and PAGA penalties. (See *Vega* Final Approval Order § 1, page 2 attached \_\_\_  
to this Declaration as **EXHIBIT 3**.)

1 claims of the putative Class Members, and the aggrieved employees' PAGA claim, along with  
2 Defendant's affirmative defenses, and the likely outcomes, risks, and expense of pursuing litigation.

3 43. Prior to initiating the lawsuit, my office independently and thoroughly investigated  
4 the claims and considered the facts and circumstances underlying the pertinent issues and applicable  
5 law. My efforts in this regard, required thorough discussions and interviews with my clients and  
6 other Class Members as well as research into the various legal issues involved in the case. (Ibid.)  
7 After conducting this initial investigation, I determined that the claims were well suited for class  
8 action adjudication owing to what appeared to be a common course of conduct affecting a similarly  
9 situated group of employees. I am informed and believe that my co-counsel, Anthony J. Orshansky  
10 of CounselOne and Donald Potter, Law Office of Donald Potter did the same before initiating the  
11 *Sosa* and *Pelayo* class actions.

12 44. I am aware that Donald Potter, counsel for Plaintiff Pelayo, conducted written  
13 discovery in the *Pelayo* class action before the three class actions were consolidated, noticed  
14 depositions of Defendant's PMK on various topics and I have reviewed the discovery, the responses  
15 and the document production in response to the written discovery. Later, and after the three cases  
16 were consolidated, I also issued substantial written discovery that resulted in the production of  
17 voluminous payroll data pertinent to the Class. Class Counsel agreed to a proposal for an exchange  
18 of significant documentation and data. This included information and documentation concerning the  
19 alleged violations, such as, Defendant's written policies concerning those claims, including  
20 Defendant's employee handbooks, policies and procedures regarding the payment of wages, the  
21 provision of meal and rest breaks, time keeping policies, such as recording hours, issuance of wage  
22 statements, and providing all wages at separation, as well as the class data regarding the number of  
23 Class Members, the mix of current versus former employees, total number of pay periods, total  
24 number of workweeks, and the average hourly rate in effect. **Defendant also produced time and**  
25 **pay records for Class Members for approximately 1,328 putative class members which**  
26 **included approximately 591,784 shifts.**

27 45. My co-counsel and I met and conferred at length with defense counsel regarding the  
28 information and documents produced. We also interviewed Class Members, analyzed with them the

1 documents and data that was produced, and we spent a significant amount of time consulting with  
2 an expert to determine Defendant’s degree of liability and potential damages.

3 46. Thereafter, on or about January 19, 2023, the Parties participated in a full-day  
4 mediation, where we debated and discussed our respective positions with the Mediator Jill R.  
5 Sperber, Esq. of Judicate West. Ms. Sperber is experienced in mediating complex general litigation,  
6 labor and employment claims, class actions, and PAGA cases, among others. During the mediation,  
7 the Parties exchanged further information and discussed all aspects of the case, including the risks  
8 and delays of litigation and the risk to both Parties for proceeding with a motion for class  
9 certification, liability under the claims asserted, and the implications of a PAGA representative  
10 action. These were contentious issues because of the factual and legal complexity of the case. The  
11 parties reached the general settlement terms at mediation. Subsequently, the parties negotiated and  
12 entered a Memorandum of Understanding. Thereafter, the Parties engaged in negotiations to draft  
13 the long-form Settlement Agreement that the Parties are now requesting the Court to grant  
14 preliminary approval.

15 47. The settlement negotiations were hard fought and conducted in good faith and at  
16 arm’s length between attorneys with substantial experience litigating class actions, representative  
17 actions, and wage and hour cases. The settlement was the product of a non-collusive settlement  
18 process in which the Parties were forced to make significant compromises in the interest of reaching  
19 a full and complete settlement of the action.

20 48. In settling, Defendant does not admit liability with respect to the alleged claims made  
21 by Plaintiff and makes no admissions regarding any facts or law related to the lawsuit.<sup>26</sup>

22 49. From my review of the facts, strengths, and weaknesses of this consolidated case, my  
23 analysis of the *Vega* wage-and-hour class action settlement and release that preceded this class  
24 action, the Defendant’s changes to its policies and practices after the *Vega* class action settlement,  
25 the risks and delays posed by further litigation, and my own prior litigation experience, I believe that  
26 the recovery being made available to Class Members is fair, reasonable, and adequate taking into

27  
28 <sup>26</sup> Settlement Agreement ¶ 12.1 (“No Admission of Liability”).

1 consideration the amounts received in other wage and hour class and representative actions, the risks  
2 inherent in litigation of this genre, and the reasonable tailoring of each Class Members' claim to the  
3 settlement award he or she will receive. I believe that the settlement serves the best interests of Class  
4 Members.

5 50. Further, and based on the settlement negotiations, which were hard fought and  
6 conducted in good faith and at arm's length between attorneys with substantial experience litigating  
7 class actions, representative actions, and wage and hour cases, the settlement was the product of a  
8 non-collusive settlement process in which the Parties were forced to make significant compromises  
9 in the interest of reaching a full and complete settlement of the action. The Parties have concluded  
10 that it is in their best interests to compromise, settle, and accept the terms of the Settlement  
11 Agreement.

12 **THE STRENGTH OF THE CASE IN LIGHT OF THE SETTLEMENT AMOUNT**

13 51. My-co-counsel and I carefully vetted the claims at issue and, with the assistance of an  
14 expert, arrived at a comprehensive damages model for Defendant's liability. Although Plaintiffs  
15 steadfastly maintains that their claims are meritorious, they acknowledge that there are substantial  
16 risks and uncertainty in proceeding with class certification and trial. Defendant presented numerous  
17 defenses to Plaintiffs' claims, both on the merits and with respect to class certification.

18 52. For example, Defendant defended against the minimum and overtime wage claims  
19 by: relying on written policies and procedures that they contend show Defendant properly included  
20 all non-discretionary income in the regular rate for overtime and premium payments for missed meal  
21 periods and rest breaks. Defendant also argued that Class Members worked in different job positions  
22 and had different managers, and that, as a result, Defendant contended there was variation to the  
23 circumstances that could allegedly cause the employees to be deprived of the opportunity to take  
24 legally compliant, duty-free meal period or rest break, and this variation in circumstances raised  
25 highly individualized questions of fact militating against certification. Additionally, with regard to  
26 Plaintiffs' meal period violation claims, Defendant contended that its employees signed valid meal  
27 period waivers that are compliant with California law. Moreover, Defendant alleged it had  
28 strengthened its policies and practices after entering the *Vega* class action settlement prior to the

1 filing of this class action. These risks justify a downward departure from the maximum monetary  
2 exposure that each claim carries. The merits of each claim are addressed separately below.

3 **RISK, EXPENSE, COMPLEXITY, AND DURATION OF FURTHER LITIGATION**

4 53. Although Plaintiffs conducted formal and informal discovery prior to settlement  
5 (including propounding Special Interrogatories, a set of Requests for Production of Documents, and  
6 noticing the depositions of the person most knowledgeable designees for Defendant in the *Pelayo*  
7 class action), the Parties agreed to focus on exhausting early settlement efforts before launching into  
8 full-fledged and hotly contested certification battle. Therefore, absent settlement, the Parties would  
9 have needed to conduct substantial additional discovery, such as the production of voluminous  
10 records and numerous depositions of experts and percipient witnesses and prepare the case for class  
11 certification and trial. The Parties would have had to depose a number of people such as managers,  
12 supervisors, human resource representatives, and employees in order to establish liability. Discovery  
13 disputes would have been in the offing and liability likely would have entailed a battle of experts.  
14 This settlement avoids the considerable time, attorneys' fees and costs, and party resources  
15 associated with conducting additional discovery, moving for class certification and potentially  
16 summary judgment or adjudication, and ultimately, trial, as well as the risks and the accompanying  
17 burden of continued litigation on the Court.

18 **RISK OF MAINTAINING CLASS ACTION STATUS**

19 54. Here, settlement was reached prior to class certification and the result was a  
20 successful outcome for the Class. Class certification was by no means a foregone conclusion.  
21 Defendant defended against the minimum and overtime wage claims by relying on written policies  
22 and procedures that they contend show Defendant properly included all non-discretionary income in  
23 the regular rate for overtime and premium payments for missed meal periods and rest breaks.  
24 Defendant also argued that Class Members worked in different job positions and had different  
25 managers, and that, as a result, Defendant contended there was sufficient variation in the  
26 circumstances that could allegedly cause the employees to be deprived of the opportunity to take  
27 legally compliant, duty-free meal periods and rest breaks, and this variation in circumstances raised  
28 highly individualized questions of fact. Additionally, with regard to Plaintiffs' meal period violation



1 claims, Defendant contended that its employees signed valid meal period waivers that are compliant  
2 with California law. Moreover, Defendant alleged it strengthened its policies and practices after  
3 entering into the *Vega* class action settlement prior to the filing of this class action. In sum, Defendant  
4 disputed Plaintiffs' characterization of working conditions, liability, and damages.

5 55. Even if Plaintiff prevailed and certified a class action as to them, there is no guarantee  
6 Defendant would not later move for and obtain decertification. If the Court either denied class  
7 certification or later decertified it, the Class would recover nothing, and Class Members would be  
8 forced to retain their own counsel and proceed on the basis of individual claims only. Although  
9 Plaintiffs were prepared to litigate these claims through class certification and, ultimately, through  
10 trial, given the substantial amount offered in settlement, I predicted that it was far from certain that  
11 Plaintiffs would be able to recover a greater amount at trial, particularly after considering the  
12 increased litigation costs that would accrue.

13 **AMOUNT OFFERED IN SETTLEMENT GIVEN REALISTIC VALUE OF CLAIMS**

14 56. Plaintiffs' estimate of the settlement recovery is a reasonable percentage of possible  
15 recoverable damages at trial. **Plaintiffs' damages analysis shows that the \$1,950,000 settlement**  
16 **reflects: an approximate 22% of Plaintiffs' estimated potential total maximum recovery**  
17 **including 100% of all civil penalties and 85% of the potential total maximum recovery for the**  
18 **unpaid wages, and meal and rest period violations excluding civil penalties,** while avoiding the  
19 further expense and serious risk of proceeding toward class certification and trial. Utilizing a class-  
20 wide damages study to assess the nature and magnitude of the claims in question, *see Kullar, supra*,  
21 168 Cal.App.4<sup>th</sup> at p. 123, this case clearly meets requirements establishing that the class settlement  
22 is within the "ballpark" of reasonableness. This settlement provides a fair and reasonable monetary  
23 recovery for the Class in the face of disputed claims.

24 57. Based on discovery and their investigation, Class Counsel determined Defendant's  
25 degree of liability, prepared an exposure analysis, and forecasted the expected recovery for each  
26 claim as follows:  
27  
28

1 Unpaid Wages

2 58. Plaintiffs contend that Defendant underpaid wages due to Plaintiffs and the putative  
3 class, because they failed to include all non-discretionary income (e.g., bonus, commissions, etc.)  
4 when calculating the regular rate for the purposes of paying overtime wages and premium payments  
5 for missed meal periods and rest breaks which is legally required. See, e.g., *Marin v. Costco*  
6 *Wholesale Corp.*, 169 Cal.App.4th 804, 807 (2008) (holding that bonus must be included in overtime  
7 rate calculation under California law); 29 C.F.R. §§ 778.119 (“When the commission can be  
8 computed and paid, additional overtime compensation due by reason of the inclusion of the  
9 commission in the employee’s regular rate must also be paid. To compute this additional overtime  
10 compensation, it is necessary, as a general rule, that the commission be apportioned back over the  
11 workweeks of the period during which it was earned.”) and *Ferra v. Lowes Hollywood Hotel, LLC*,  
12 11 Cal. 5th 858, 878 (2021) (holding that one hour of “regular rate” pay for missed meal and rest  
13 breaks has the same meaning as “regular rate” for overtime payments).

14 59. Class Counsel analyzed the documents and data produced by Defendant through an  
15 expert witness and, in conjunction with interviews of Plaintiffs and Class Members, they determined  
16 Defendant’s degree of potential liability and amounts due in damages – specifically, the incidence  
17 and amount of underpayment of overtime and premium payments for missed meal periods due to  
18 failing to include all non-discretionary income in the regular rate, as well as, any unpaid potential  
19 reporting time pay.

20 60. Based on Defendant’s payroll and timekeeping records, and using expert analysis,  
21 Plaintiffs determined that the following potential liability existed as to the unpaid wages due to the  
22 alleged miscalculation of the regular rate: (a) \$31,511 for unpaid overtime and (b) \$129,399 for  
23 underpayment on premium pay for meal period violations for a **total of \$160,910 in estimated**  
24 **unpaid wages**. Based on the Plaintiffs review and analysis of records, and the individualized nature  
25 of reasons employees may have reported to work for a “short shift” or left prior to working less than  
26 four hours, Plaintiffs assigned a *de minimus* value for unpaid wages for reporting time pay for the  
27 purposes of settlement.

1 61. In opposition to Plaintiffs’ arguments, Defendant contends that Plaintiff’s claim for  
2 regular rate violations was not amenable to class treatment, because employees worked in a variety  
3 of departments with different compensation plans, and it would require an unmanageable series of  
4 mini-trials to determine which items of non-discretionary income should (or should not) be included  
5 in the regular rate.

6 62. Further, in terms of merit defenses, Defendant vigorously disagreed with Plaintiffs’  
7 contention that Defendant failed to properly calculate the regular rate for overtime and meal period  
8 and rest break premium as it asserted all required forms of non-discretionary income were included.  
9 Defendant further contends that it made changes to its policies and procedures after the *Vega* class  
10 settlement; it began paying the meal period and rest break premium payments using the overtime  
11 regular rate *before* the California Supreme Court’s 2021 ruling in *Ferra*, and that Plaintiffs  
12 incorrectly include items of non-discretionary income and other amounts that are not legally-  
13 required to be included within regular rate calculation.

14 63. Although Class Counsel investigated Defendant’s policies and procedures, and  
15 communicated with Class Members about the compensation plans, for Plaintiffs to establish that the  
16 regular rate calculation for various job titles under different compensation plans, would be hard-  
17 fought, costly, time-consuming, and daunting. And the outcome was by no means certain.

18 64. In light of these considerations – especially the evidentiary difficulties of  
19 demonstrating the legality of all regular rate calculations on a class-wide basis – Class Counsel  
20 applied a discount that incorporated the risks of non-certification and being unsuccessful on the  
21 merits.

22 **Meal and Rest Period Violations**

23 65. While Defendant produced a facially legally compliant meal period and rest break  
24 policy, Plaintiffs assert that there are compliance issues *vis-à-vis* meal breaks—some are late,  
25 missed, short, or interrupted. Furthermore, Plaintiffs review of timekeeping records found entries  
26 showing late (after 5 hours for first meal periods and after 10 for second meal periods) and missed  
27 first and second meal periods. Additionally, communications with Plaintiffs and putative class  
28 members revealed that Defendant’s employees would receive late meal periods or rest periods, or

1 none at all, due to understaffing and directives from management to remain on-duty. Consequently,  
2 Plaintiffs alleged that Defendant violated Labor Code §§ 226.7, 512, and applicable Wage Orders  
3 by failing to compensate Plaintiff and Class Members for short, late, interrupted, and missed meal  
4 periods.

5 66. Defendant, however, contends that it had practices, policies, and procedures to  
6 provide meal and rest breaks every workday to their employees that fully complied with the law.  
7 Defendant vehemently argued that it complied with the requirements articulated by the California  
8 Supreme Court in *Brinker Restaurant Corp. v. Superior Court* (2012) 53 Cal.4<sup>th</sup> 1004. Specifically,  
9 Defendant maintained that it “provides” employees with a reasonable opportunity to take timely  
10 meal periods of at least 30 minutes, relieves employees of all duties during meal periods, and  
11 relinquishes control over employees’ activities, including the ability to leave the premises during  
12 meal periods. Defendant further alleged that its timekeeping records evidence that it employs such  
13 a policy and that any deviance from the policy are minor, individualized occurrences and not the  
14 result of systemic policy. It further asserts, and produced records showing, that Defendant had class  
15 members sign valid, written meal period waivers which it contends explain and nullify time records  
16 showing purported meal period violations.

17 67. Further, after the *Vega* class action and settlement, Defendant contended it further  
18 tightened its policies and procedures to ensure compliance with California law. They also had  
19 employees sign valid, legally-complaint written meal period waivers which they claim account for  
20 many of the timekeeping entries that show no meal period taken. As such, Defendant argued that  
21 employees were apprised of their right to take meal periods and provided compliant meal periods,  
22 but some voluntarily waived them. Defendant contended that the issue of voluntary waiver would  
23 necessarily devolve into a series of individualized mini-trials, precluding class certification. (*see*  
24 *Duran v. U.S. Bank National Association* (2014) 59 Cal.4<sup>th</sup> 1, 25 [holding that the defendant must  
25 be provided an opportunity to litigate affirmative defenses, even when they turn on individual  
26 questions].)

27 68. Based upon the analysis of Class Members’ time and payroll records for 591,784  
28 shifts, Plaintiffs believe that 90,584 shifts (15%) of all shifts analyzed show unique, uncompensated

1 meal period violations. As such, **Plaintiffs determined that the potential exposure for these**  
2 **missed, short, or late unique meal period violations to be \$1,115,002.**

3 69. Plaintiffs also allege that Class Members did not receive authorized rest breaks as  
4 required whereby employers “relinquish control over how employees spend their time and relieve  
5 employees of all duties.” Due to Defendant’s work demands and inadequate staffing, Plaintiffs and  
6 Class Members allege they did not receive timely and compliant rest breaks, nor did Defendant  
7 relinquish control over how employees spent their 10-minute rest periods. As with the meal periods,  
8 Plaintiffs and the putative class did not receive rest break premium payments for non-compliant rest  
9 breaks, nor is there evidence that Defendant made all rest break premium payments to Class  
10 Members. Thus, Plaintiffs allege that Defendant did not provide premium pay for each non-  
11 compliant rest break as required under Labor Code § 226.7.

12 70. Here again, Defendant disputed liability and damages. Defendant maintained that it  
13 authorized and permitted duty-free rest breaks of not less than ten minutes for every major fraction  
14 of four hours worked as required by Labor Code § 226.7. Defendant explained that Class Members  
15 had ample opportunity to take, and did take, regular rest breaks. As with meal periods, Defendant  
16 argued that any Class Member who failed to take a rest break, or took a short or late rest break, did  
17 so voluntarily and that all applicable rest breaks were still authorized and provided. (*Ibid.*.)

18 71. Unlike meal periods, rest breaks need not be recorded and thus establishing  
19 Defendant’s exertion of pressure, control, and resulting violations is likely to be more difficult. Thus,  
20 **Class Counsel applied a 10% violation rate based on the narratives of Plaintiffs and other**  
21 **Class Members for a maximum estimated exposure rate of \$1,012,710 attributed to rest break**  
22 **violations.** For settlement, and accounting for difficulties of certifying and proving unrecorded rest  
23 break violations, a reduction from that maximum exposure is warranted.

#### 24 **Wage Statement Violations**

25 72. Plaintiffs allege a cause of action under Labor Code § 226(a) for Defendant’s failure  
26 to provide accurate itemized wage statements. Failure to comply with the statute entitles employees  
27 to recover the greater of all actual damages or fifty dollars (\$50) for the initial pay period in which  
28 a violation occurs and one hundred dollars (\$100) for each violation in a subsequent pay period, not

1 exceeding an aggregate penalty of four thousand dollars (\$4,000). (*See* Labor Code § 226€.) This  
2 cause of action is derivative of the foregoing causes of action because if Defendant did not provide  
3 wages for all hours worked, meal and rest breaks, and so forth, then the wage statements were  
4 inevitably inaccurate.

5 73. Defendant contended, however, that Labor Code § 226(e) penalties are not automatic.  
6 Rather, the employee must show that Defendant’s non-compliance was “knowing and intentional.”  
7 Defendant suggested that any non-compliance was not knowing and intentional. (*Ibid.*)

8 74. Because the damages for this cause of action are penalties, the statute of limitations  
9 is only one year prior to the filing of the original complaint. (*See* Code Civ. Proc. § 340.) The Parties  
10 discussed these issues and, based on the \$50 initial violation plus the \$100 per pay period subsequent  
11 violation rates, **Plaintiffs estimate the total maximum wage statement exposure to be \$2,000,000.**

12 **Derivative Waiting Time and UCL Claims**

13 75. Plaintiffs further assert causes of action against Defendant for failure to timely pay  
14 all wages due employees at separation, for civil penalties under the PAGA, and for engaging in  
15 unfair, unlawful, and fraudulent business practices. (Cullen Decl. ¶ 75; *see* Labor Code §§ 203, 2699,  
16 *et seq.* and Cal. Business and Professions Code § 17200, *et seq.*) As with other claims, Defendant  
17 vigorously disagreed that it engaged in any conduct giving rise to liability or entitlement to recovery  
18 of penalties or equitable relief.

19 76. Defendant argued that waiting time penalties are not appropriate because it attempted  
20 to pay employees all final wages owed in good faith upon their separation, thereby precluding a  
21 finding of willfulness necessary to obtain waiting time penalties. (Cullen Decl. ¶ 76.) Moreover,  
22 Defendant maintained that no waiting time penalties were recoverable from alleged meal or rest  
23 period violations. (*Ibid.*) Defendant also raised that waiting-time penalties are not appropriate for  
24 employees whose employment terminated prior to the *Ferra* decision in 2021, because the prevailing  
25 view pre-*Ferra* was that the law did not require “regular rate” premium payments for missed meal  
26 periods and rest breaks. Likewise, Defendant argued that payment of waiting-time penalties is not  
27 appropriate here because such penalties for missed meal breaks and rest periods was not clearly  
28 established law until the May 2022 California Supreme Court decision in *Naranjo v. Spectrum*

1 *Security Services, Inc.*, 15 Cal. 5th 93 (2022). Finally, Defendant argued that adequate remedies at  
2 law exist to render the action unsuitable for equitable remedies, and again contended that the  
3 allegations underlying the unfair competition claim lacked merit. (*Ibid.*)

4 77. The parties concluded that 1002 class members constitute “former employees”  
5 although many of those individuals were terminated during the pandemic and subsequently re-hired  
6 by Defendant. **Class Counsel calculated the maximum value of the waiting time claim to be**  
7 **\$3,939,026.** (Cullen Decl. ¶ 77.) However, to account for the uncertainty of proving the underlying  
8 claims and risk, Class Counsel made a realistic allowance with the agreed upon settlement figure.  
9 (*Ibid.*)

10 78. Plaintiffs further assert causes of action against Defendant for failure to timely pay  
11 all wages due employees at separation, for civil penalties under the PAGA, and for engaging in  
12 unfair, unlawful, and fraudulent business practices. (*see* Labor Code §§ 203, 2699, *et seq.* and Cal.  
13 Business and Professions Code § 17200, *et seq.*) As with other claims, Defendant vigorously  
14 disagreed that it engaged in any conduct giving rise to liability or entitlement to recovery of penalties  
15 or equitable relief.

#### 16 **PAGA Penalties**

17 79. The success of Plaintiff’s PAGA claim is wholly dependent upon the success of her  
18 underlying claims occurring within the one-year statute of limitations applicable to the PAGA.  
19 Defendant maintained and continues to maintain it had legally compliant employment policies and  
20 practices throughout the statutory period. Defendant denied and continues to deny that it ever  
21 violated any provision of the California Labor Code and argued that, even assuming such violations  
22 occurred, Defendant will not be treated as having engaged in subsequent violations giving rise to  
23 heightened penalties. In other words, Defendant argued that heightened civil penalties for subsequent  
24 violations would not be assessed unless it could be shown that Defendant had notice that it was  
25 violating the laws, *e.g.*, it had been cited by a labor agency or adjudged by a court to have done so.  
26 (*Ibid.*; *see, e.g., Amaral v. Cintas Corp.* (2008) 163 Cal.4th 1157, 1209.) Thus, Defendant contended  
27 that, at best, even if a violation giving rise to a penalty was shown for each pay period, only the  
28 lower civil penalty associated with initial violations would apply. (*Ibid.*)

1           80.       Moreover, Defendant asserted that, before a PAGA claim could be tried, under  
2 existing law, the court of law would have to be satisfied that the adjudication of the PAGA claim,  
3 based on a theory of uniform wage and hour practices relating to a large group of aggrieved  
4 employees, is sufficiently “manageable” so as not to interfere with Defendant’s right to due process.  
5 Defendant reiterated how hourly employees’ job duties and work hours varied. Defendant contended  
6 that there was variation as to the compensation plans and the reasons behind an employee being  
7 deprived of the opportunity to take legally compliant, duty-free meal and/or rest periods. (*Ibid.*)  
8 Defendant further opined that these issues presented challenges not only to liability but also  
9 challenges to Plaintiff’s ability to show that a PAGA claim could be efficiently and manageably  
10 adjudicated without abridging Defendant’s due process rights.

11           81.       Finally, Defendant maintained that the Court has discretion to reduce any award of  
12 PAGA penalties where it views them as duplicative. (*See* Labor Code § 2699e(2) [the Court may  
13 “award a lesser amount than the maximum civil penalty amount [authorized by PAGA] if, based on  
14 the facts and circumstances of the particular case, to do otherwise would result in an award that is  
15 unjust, arbitrary and oppressive, or confiscatory.”]

16           82.       Although, strictly speaking, class certification requirements are not required to be  
17 satisfied in order to adjudicate a PAGA claim, the state of the law with respect to the adjudication  
18 and valuation of a PAGA claim remains uncertain.<sup>27</sup> Thus, Class Counsel applied discounts for the

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20 <sup>27</sup> Instead, what is clear is that the purpose of the PAGA is not to generate revenue for the State but  
21 rather to facilitate the enforcement of the labor laws. (*Ibid.*; *see, e.g., Williams v. Superior Court*  
22 (2017) 3 Cal.5th 531, 546; *Arias v. Superior Court* (2009) 46 Cal.4th 969, 986; Labor Code §  
23 2699(i).) In assessing the adequacy of the recovery under a PAGA claim, the focus is not the amount  
24 which the LWDA and the aggrieved employees are to receive formally in the form of monetary civil  
25 penalties but instead whether the total settlement amount achieves the PAGA’s objectives. “When  
26 PAGA claims are settled, courts “consider whether the proposed PAGA settlement is fair and  
27 adequate in view of the purposes and policies of the statute[.]” and “[t]hose purposes and policies  
28 include benefit[ing] the public by augmenting the state’s enforcement capabilities, encouraging  
compliance with California Labor Code provisions, and deterring noncompliance.” (*O’Connor v.*  
*Uber Techs., Inc.* (N.D. Cal. 2016) 201 F.Supp.3d 1110, 1132-33 and 1135.) A “[c]ourt does not  
review the PAGA allocation in isolation, but rather reviews the settlement as a whole, to determine  
whether it is fundamentally fair, reasonable and adequate, with primary consideration for the  
interests of absent class members.” (LWDA’s Comments on Proposed PAGA Settlement in  
*O’Connor v. Uber Techns.* (N.D. Cal. July 29, 2016) No. 13-CV-03826-EMC, Docket No. 736, at  
4:17-19.) “PAGA penalties must be evaluated in terms of their public policy objective and not just  
through the prism of what private relief has been sought or obtained.” (*Id.* at p. 4:14-16.)



1 risks in establishing manageability and possible bifurcation of discovery and/or trial, the risks  
2 regarding success on the merits and establishing liability, and the risks with proving the extent of  
3 penalties that are warranted and possible discretionary reduction of penalties by the Court. (*Ibid.*)

4 83. Using the “initial” \$100 per pay period violation and the \$200 subsequent per  
5 violation rate to calculate PAGA exposure, Plaintiffs determined the maximum PAGA penalty  
6 exposure to be \$8,617,800 – of which, by statute, only 25%, or \$2,154,450 – would be recoverable  
7 by aggrieved employees. (*Ibid.*)

8 84. Plaintiff further asserted causes of action against Defendant for failure to timely pay  
9 all wages due employees at separation, for civil penalties under the PAGA, and for engaging in  
10 unfair, unlawful, and fraudulent business practices. (*See* Labor Code §§ 203, 2699, *et seq.* and Cal.  
11 Business and Professions Code § 17200, *et seq.*) As with other claims, Defendant vigorously  
12 disagreed that it engaged in any conduct giving rise to liability or entitlement to recovery of penalties  
13 or equitable relief.

#### 14 Summary

15 85. After Class Counsel calculated the realistic possible recovery to Class Members for  
16 each of the above claims, **the aggregate estimated maximum dollar amount result is \$8,997,323**  
17 **in realistic total damages and penalties.**<sup>28</sup> **Of that total estimated maximum value, \$6,708,701**  
18 **— or 75% of the total amount — is attributed to civil penalties** under statutes that, generally,  
19 give the Court discretion as to whether or not to award those penalties and, if so, in what (if any)  
20 amount.

21 86. Thus, the proposed settlement amount to Class Members of **\$1,950,000 represents**  
22 **approximately 22% of Plaintiffs’ estimated potential total maximum recovery including 100%**  
23 **of all civil penalties. More importantly, it represents approximately 85% of the potential total**  
24 **maximum recovery for the unpaid wages, and meal and rest period violations excluding civil**  
25 **penalties.** , while avoiding the further expense and serious risk of proceeding toward class  
26 certification and trial. “The fact that a proposed settlement may only amount to a fraction of the

27 \_\_\_\_\_  
28 <sup>28</sup> *To wit*, \$160,910 (unpaid wages) + \$2,127,712 (meal and rest violations) + \$2,000,000 (226  
penalties) + \$3,939,026 (203 penalties) + \$769,675 (25% of PAGA penalties) = \$8,997,323.

1 potential recovery does not, in and of itself, mean that the proposed settlement is grossly inadequate  
2 and should be disapproved.” (*Linney v. Cellular Alaska Partnership* (9th Cir. 1998) 151 F.3d 1234,  
3 1242 [internal quotations omitted]; *see, e.g., Altamirano v. Shaw Industries, Inc.* (N.D. Cal. 2015)  
4 2015 WL 4512372, at \*9 [preliminarily approving wage and hour class action settlement stating,  
5 “[a]lthough 15% represents a modest fraction of the hypothetical maximum recovery estimated by  
6 Plaintiff, that figure is sufficient for the Court to grant preliminary approval given the merits of  
7 Plaintiff’s claims.”].) Taking into account the risk of non-certification, failure to prevail on the  
8 merits, and the Court’s power to reduce the civil penalties, the proposed settlement falls within the  
9 realm of being fair, reasonable, and adequate.

### 10 **EXPERIENCE AND VIEWS OF LEAD COUNSEL**

11 87. The Cullen Law Firm has represented tens of thousands of employees in numerous  
12 employment and consumer class actions, primarily on the West Coast. I am the founder and sole  
13 owner of the Cullen Law Firm. I am licensed and in good standing with the state bars of Washington,  
14 Oregon and California, where I have maintain active practices since 1997. I began my legal career  
15 in Los Angeles in 1997 as a litigator, and I have devoted a substantial percentage of my practice to  
16 class action litigation, particularly in the areas of employment..

17 88. I have personally litigated approximately two dozen wage and hour class actions that  
18 were certified, either in contested hearings or for purposes of settlement. I have also litigated  
19 multiple mass actions as a sole practitioner with client groups as large as 120 plaintiffs. I have never  
20 had an application to act as class counsel denied, and I estimate that I have certified about five of  
21 them in contested hearings. As such, the Cullen Law Firm is well qualified because of its over 25  
22 years of experience in class actions. Not only do we have the experience, but we also have the skill,  
23 knowledge, and resources necessary to act as counsel and represent the putative class in this action.

24 89. Over the past 25 years, the Cullen Law Firm, and its attorneys, have obtained  
25 favorable judgments and settlements against a range of defendants, including many large trucking  
26 companies, hospitals, and service industries, which settlements and judgments have exceeded \$75  
27 Million. A representative list of some of Cullen Law Firm’s class action cases that have received  
28 final approval are as follows:

- 1 a. *Holt, et al. v. Arrowhead Mountain Spring Water Company, a division of Great*  
2 *Spring Waters of America, Inc.*, LASC No. BC210181, case involving alleged  
3 misclassification of bottled-water delivery drivers as exempt from overtime,  
4 precertification settlement class certified for a \$4,000,000 settlement;
- 5 b. *Cruz, et al. vs. Suntory Water Group, Inc.*, LASC No. BC243596, case involving  
6 alleged misclassification of bottled-water delivery drivers as exempt from  
7 overtime; precertification settlement class certified for a \$800,000 settlement;
- 8 c. *Rodriguez et al. v. Belaire West Landscape, Inc.*, LASC Case No. BC321310,  
9 certified in 2009 by Judge Strobel as class action in a contested hearing for all  
10 causes of action a class of several hundred laborers for off the clock and related  
11 wage & hour claims. That case ultimately settled for \$975,000; whereafter, the  
12 defendant filed for chapter 7 bankruptcy and the company owner/guarantor of the  
13 settlement died with a \$1 million tax lien against her. The case was ultimately  
14 dismissed without prejudice as uncollectible, but it continues to have importance  
15 as it was the genesis of the *Belaire West* letter;
- 16 d. *Ortega et al. v. J.B. Hunt Transport, Inc.*, USDC Case No. 2:07-CV-08336-  
17 FMCFMOx; certified in 2009 by Hon. Florence Cooper as class action for all  
18 causes of action for a class of approximately 6,500 local and regional truck drivers  
19 for off the clock and related wage & hour claim; decertified by Hon. Gary  
20 Klausner in 2018 a month before a federal trial, after which the case settled for  
21 \$15,000,000;
- 22 e. *Van Heyn et al. v. WMC Mortgage et al.*, LASC Case No. BC385594, case  
23 involving allegations of unlawful deductions from commissions for  
24 approximately 180 mortgage loan sales representatives, pre-certification class  
25 settlement in 2009 in the amount of \$3,000,000.
- 26 f. *Pasquale et al. v. Kaiser Foundation Hospitals, Inc. et al.*, USDC (S.D. Cal.)  
27 Case No 08-cv-0785 MMA NLS, case involving alleged misclassification of  
28 computer “Application Coordinators” who processed and effectuated approved

1 functionality changes to Defendant's computer software system. Pre-certification  
2 settlement in 2009 for \$3,700,000.

3 g. *Autrey v. Shoe Pavilion*, LASC No. GC030302, case involving alleged  
4 misclassification of shoe store managers as exempt from overtime; case settled  
5 for \$975,000 prior to certification with certification motion pending. This  
6 represented approximately 1/7 of the company's market capitalization on the  
7 NASDAQ;

8 h. *Wu vs. Multicultural Radio Broadcasting Inc.*, LASC No. BC312128, case  
9 involving failure to reimburse business mileage expenses for outside sales  
10 personnel. Case settled post-certification for \$185,000;

11 i. *Roberts v. Mpower Communications Corp.*, San Diego Superior Court Case No.  
12 GIC829228; case involving post-termination non-payment of sales commissions  
13 to employer's outside sales personnel. Precertification settlement class certified  
14 for a \$98,480.00 settlement;

15 j. *Roberts v. Mpower Communications Corp.*; LASC Case No. BC 329012; case  
16 involving failure to reimburse business expenses (e.g. mileage) for outside sales  
17 personnel. Pre-certification settlement class certified for settlement of \$300,000;

18 k. *Pineda et al. v. No Fault Industries, Inc.*, LASC Case No. BC305676;  
19 precertification settlement class certified while certification motion was pending  
20 for a \$100,000 settlement;

21 l. *Johnson v. Kaiser*, LASC Case No. BC 335531; pre-certification settlement class  
22 certified for a \$1,000,000 settlement;

23 m. *Dorfman et al. v. Home Depot USA, Inc. et al.*, LASC Case No. 332353;  
24 precertification settlement class certified for a \$550,000 settlement;

25 n. *Roman v. ITS Technologies, LLC*, LASC Case No. BC 328783; precertification  
26 settlement class certified while certification motion was pending for \$557,837.60.

27 o. *Recio v. Labor Ready et al.*, LASC Case No. BC28925, pre-certification  
28 settlement class certified for a \$330,000 settlement.

1 p. *Hansen et al. v. THD At Home Services*, LASC case no. BC 512804, designated  
2 class counsel in \$2.3 million non-reversionary settlement for alleged  
3 misclassification of a settlement class of 89 managers, final approval scheduled  
4 for August 2, 2016.

5 q. *Whitaker et al. v. Countrywide Financial Corporation, et al.*, USDC Case No 09-  
6 CV-5898-CAS, and JMS Case No 1100072060, \$7.5 million non-reversionary  
7 settlement for off the clock claims for call center employees. Arbitrator's award  
8 granting final approval confirmed by the US District Court Judge Christina A.  
9 Snyder on October 29, 2014.

10 90. The qualifications set forth above give me the ability and perspective necessary to  
11 properly assess the reasonableness of proposed settlements such as the one at issue here. Based on  
12 my experience, I have concluded that this action could not have been settled on better terms at the  
13 present time than those that are provided in the proposed settlement agreement before the Court.

14 91. In sum, proposed Class Counsel, the attorneys at Cullen Law Firm, are experienced  
15 in employment class and representative actions and are adequate to represent the Settlement Class  
16 in the instant action.

17 **CRITERIA SATISFIED FOR CERTIFICATION OF SETTLEMENT CLASS**

18 92. The proposed class satisfies the criteria for certification of a settlement under  
19 California law, as embodied in California Code of Civil Procedure, section 382. Defendant has  
20 agreed to the certification of the class for settlement purposes. In general, courts may take a proposed  
21 settlement into account in evaluating the propriety of class certification. (*See Dunk v. Ford Motor*  
22 *Co., supra*, 48 Cal.App.4th at 1807 n. 19.) Indeed a “lesser standard” of scrutiny applies in certifying  
23 classes for settlement purposes. (*Ibid.*) Therefore, the Court should take into consideration the fact  
24 that the Parties have settled their claims and stipulated to certification for settlement purposes when  
25 making its assessment.

26 93. **Numerosity and Ascertainability.** Here, the class definition is “precise, objective  
27 and presently ascertainable.” (*Sevidal v. Target Corp.* (2010) 189 Cal.App.4th 905, 919.) Class  
28 Members are comprised of all current and former hourly-paid or non-exempt employees who worked

1 for Defendant in the State of California at any time during the Class Period.<sup>29</sup> Further, the Class  
2 Period is defined as the period between July 12, 2015 through April 16, 2023.<sup>30</sup> Thus, all Class  
3 Members are of a specific type (hourly-paid or non-exempt employees) employed within California.  
4 Defendant is required to and does maintain employment records of such persons, including contact  
5 information and Social Security numbers. At mediation in January 2023, and based on employment  
6 records, the Parties agreed there were 1,328 current and former employees within the putative class.  
7 Plaintiffs’ counsel is using a higher estimated class number of 1,375 to account, *potentially*, for  
8 subsequent hires that may have occurred and the possibility that additional class members will be  
9 identified when Defendant pulls the data for the Class Notice. Thus, the proposed Class satisfies the  
10 ascertainability and numerosity requirements. (*See, e.g., Collins v. Rocha* (1972) 7 Cal.3d 232  
11 [finding a class of 44 farm workers sufficiently numerous].)

12 94. **Commonality.** Here, the litigation is predicated on uniform company policies and  
13 systemic top-down business practices revolving principally around Defendant’s timekeeping and  
14 pay practices – *e.g.*, failing to include all non-discretionary income within the regular rate, not paying  
15 for reporting time pay/short shifts, not providing legally-compliant meal periods and rest breaks,  
16 failure to properly pay meal and rest break premiums. These allegations have given rise to the  
17 following claims: failure to pay minimum and overtime wages; meal period liability; rest break  
18 liability; and derivative claims arising therefrom.

19 95. Plaintiffs have alleged a single top-down compensation scheme where “the relevant  
20 proof [does] not vary among class members” and “clearly presents a common question fundamental  
21 to all class members.” (*See In Re NASDAQ Market-Makers Antitrust Litigation* (S.D.N.Y. 1997) 172  
22 F.R.D. 119, 123 [citing *In Re NASDAQ Market-Makers Antitrust Litigation* (S.D.N.Y. 1997) 169  
23 F.R.D. 493, 518].) California courts show “no hesitancy” in inferring class-wide causation, class-  
24 wide injury, and class-wide damages, when a common course of action has been shown. (*B.W.I.*  
25 *Custom Kitchen v. Owens-Illinois, Inc.* (1987) 191 Cal.App.3d 1341, 1350 [granting class  
26 certification in a manufacturing defect case when a common course of action had been proven].)

27 \_\_\_\_\_  
28 <sup>29</sup> Settlement Agreement ¶ 1.5.  
<sup>30</sup> Settlement Agreement ¶ 1.12.

1 This inference “*eliminates* the need for each class member to prove individually the consequences  
2 of the defendants’ actions to him or her.” (*Id.* at p. 1351 [emphasis added].) Thus, the outcome of  
3 this matter depends upon questions that are common to members of the Class. These types of claims  
4 are commonly held to be proper for class certification.

5 96. **Typicality.** Here, Plaintiffs’ claims are typical of those held by the members of the  
6 Class. Like all other Class Members, Plaintiffs were non-exempt hourly employee working for  
7 Defendant in California during the Class Period. As alleged, Plaintiffs were not properly  
8 compensated for all hours worked, and not provided with legally compliant meal and rest breaks.  
9 Plaintiffs were therefore impacted by the same challenged policies that allegedly injured the Class  
10 as a whole and subject to the same defenses forwarded by Defendant as to the Class, thus each of  
11 their claims are therefore typical. (*Ibid.*)

12 97. **Adequacy.** Here, Plaintiffs and Class Counsel will adequately represent the Class as  
13 there are no conflicts between the named Plaintiff and the Class she seeks to represent. (*McGhee v.*  
14 *Bank of America* (1976) 60 Cal.App.3d 442, 450 [finding adequacy satisfied where there was no  
15 indication that plaintiff’s counsel were not qualified and the named plaintiff had no interests  
16 antagonistic to those of the proposed class].) Class Counsel also have extensive experience in wage  
17 and hour litigation.

18 98. **Superiority.** By consolidating hundreds of individual actions into a single  
19 proceeding, this Court’s use of the class action device enables it to manage this litigation in a manner  
20 that serves the efficiency interests of the litigants and the judicial system. Absent class treatment,  
21 the only alternative would be to force these employees to file individual actions. (*Sav-On Drug*  
22 *Stores v. Super. Ct.* (2004) 34 Cal.4th 319, 339 n. 10 [stating “[t]he relevant comparison lies between  
23 the costs and benefits of adjudicating plaintiffs’ claims in a class action and the costs and benefits  
24 of proceeding by numerous separate actions – *not* between the complexity of a class suit that must  
25 accommodate some individualized inquires and the absence of any remedial proceeding  
26 whatsoever.”].) Finally, in the context of settlement, the superiority concerns are essentially non-  
27 existent.

28

1                   **PROPOSED NOTICE PROVIDES ADEQUATE NOTICE TO CLASS MEMBERS**

2           99.     This proposed Class Notice entitled, “COURT APPROVED NOTICE OF CLASS  
3 ACTION SETTLEMENT AND HEARING DATE FOR FINAL COURT APPROVAL”— is the  
4 LASC form Class Notice with minor modifications and is attached as Exhibit A to the Settlement  
5 Agreement (“Class Notice”). A redline version of the changes made to the model LASC Class notice  
6 included with the redline version of the Settlement Agreement attached hereto as **EXHIBIT 2**.

7           100.    The Settlement Agreement provides the Class Notice will include Spanish  
8 translation.<sup>31</sup> The Court should order distribution of the Class Notice to the Class by first class mail,  
9 postage prepaid, using the last known mailing address information provided by Defendant.

10          101.    Here, Plaintiffs propose that the settlement be administered by CPT Group, Inc.  
11 (“CPT”), an experienced class action settlement administrator.<sup>32</sup> All Class Counsel have worked  
12 with CPT in the past with good results. Additionally, class counsel obtained multiple bids for  
13 potential administrators in connection with this settlement and CPT was the lowest bid.

14          102.    Class Members’ addresses will be ascertainable through Defendant’s personnel and  
15 payroll records, which Defendant will provide to the settlement administrator within thirty (30)  
16 calendar days after preliminary approval of the settlement.<sup>33</sup> To the extent that any notices are  
17 returned, CPT will run those addresses through the National Change of Address database and/or  
18 conduct skip traces to obtain current address information.<sup>34</sup>

19          103.    The content of the proposed notice satisfies California Rules of Court, Rule 3.766(d)  
20 because it advises Class Members of the nature of the claims, basic contentions and denials of the  
21 Parties, the key terms of the Settlement Agreement, the uniform 60-day deadline to submit a dispute,  
22 opt-out, or object to the class settlement and the procedure by which to do so, and explains the  
23 recovery formula and credited number of workweeks and pay periods for each Class Member. The

24  
25 <sup>31</sup> Settlement Agreement, ¶¶ 7.4.b.

26 <sup>32</sup> Settlement Agreement ¶¶ 1.2 and 7.1.

27 <sup>33</sup> Settlement Agreement, ¶¶ 1.8 (defining “Class Data”) and 4.1 (“Delivery of Class  
Data”).

28 <sup>34</sup> Settlement Agreement, ¶¶ 1.10 (“Class Member Address Search”), 4.3(b) (Requiring Class  
Member Address Search relating to settlement checks) and 7.4(c) (Requiring Class Member  
Address Search relating to Class Notices).



1 proposed notice will also notify Class Members of the final approval hearing date, provide the  
2 contact information for Class Counsel, and advise Settlement Class Members that they may enter an  
3 appearance through counsel if they wish. This manner of giving notice satisfies California Rules of  
4 Court, Rule 3.766(e) as the most reliable and cost-effective method of reaching Class Members.  
5 Thus, the proposed method of notice is reasonably calculated to reach Class Members by the best  
6 means practicable and should be approved. (This Court should order distribution of the proposed  
7 Class Notice (*see* Exh. A to the Settlement Agreement, a true and correct copy of which is attached  
8 hereto as Exhibit 1) to the Class by first class mail, postage prepaid, using the last known mailing  
9 address information provided by Defendant.

10 104. A true and correct copy of the proof of the submission of the proposed settlement  
11 agreement to the LWDA is attached hereto as **EXHIBIT 4**. The underlying PAGA claims in this  
12 litigation are: Taleena Pelayo v. Langham Hotels Pacific Corporation (LWDA-CM-740071-19) and  
13 Narciso Chan Sosa, Antonio Leiria v. Langham Hotels Pacific Corporation (LWDA-CM-800824-  
14 20)

15 I declare under penalty of perjury that the foregoing is true and correct.

16 Executed this 28th day of March 2023, at Los Angeles, California.

17  
18 

19  
20 \_\_\_\_\_  
Paul T. Cullen, Declarant